

Assessing the impact of mechanisms to promote university-industry research cooperation and knowledge transfer

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Introduction

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Where do we stand in understanding ISR and related policies?

- What do science studies tell us about the impacts of science industry interactions?
- What do evaluation studies tell us about the impacts of programmes?
- Where does this take us?

Sources of evidence

- Science and Innovation studies (see e.g. Perkman et al 2013 for a synthesis)
- Evaluations (see Cunnningham/Gök 2012 and European Knowledge Transfer Study 2012 for summaries)

...plus some of our own work (SHOK, K-plus, ...)



What do we know about the characteristics of university-industry collaboration from science and innovation studies (1)?

Comparison between academic engagement and commercialisation.

Variable	Engagement	Commercialisation
Impact		
Scientific productivity	0	+
Commercial productivity	0	n/a
Shift towards applied research	o	0
Increased secrecy	0	+
Collaborative behaviour	+	+
Teaching	0	0

Notes: The table reports the effects of independent variables (vertical) on outcome variables (individual-level academic engagement and commercialisation). Commercialisation includes academic entrepreneurship and IP-based technology transfer. Key: (+) Positive effect in at least some studies. (-) Negative effect in at least some studies. (o) ambiguous effect/not enough empirical evidence. (n/a) not applicable.

From: Perkman et al. (2013), 426



What do we know about the characteristics of university-industry collaboration (2)?

- Cooperation activities (,academic engagement') are a multiple of commercialisation activities (both in frequency and relevance in terms of income)
- They differ in motivation: academic engangement is (from the side of university researcher) driven by research considerations (i.e. learning and access to additional resources) while commercialisation is predominantly driven by monetary incentives
- There is (by and large) a positive correlation between (individual) researchers scientific productivity and academic engagement and commercialisation



What do we know about the characteristics of university-industry collaboration (3)?

- Researchers that are successful in raising government grants are also the ones successful in raising funds from industry.
- While this is true on the level of individual researcher, the overall effect of organisation level academic quality seems to be negative for cooperation activities, but positive for commercialisation activities!
- Impact on research agendas: apparently little effect except for industry funded research being somewhat more applied and more collaborative, both with public and private partners. Overall impression: must not be to the detriment of basic research



What do we know about the characteristics of university-industry collaboration (4)?

- Impact on teaching is not clear and has not been subject of the academic literature
- Impact on openess: some evidence for increased secrecy for those more engaged in commercialisation activities, not so for collaboration in the wider sense
- While scientific collaboration is increasingly international on a wide scale, collaboration with industry tends to be more local

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What do we know from Evaluations? – Programmes for collaborative research (1)

Input Additionality	Output Additionality	Behavioural Additionality
 Generally positive, with some caveats: not everywhere, not always for all firms, to establish causality is often a problem 	 Generally: evidence of increased collaboration Positive correlation between collaboration with industry (esp. international collaboration), sometimes inverted U-shape is found Mixed evidence on direct economic benefits (LINK <-> FPs): some find substantial effects, others don't 	 In general, not only number of collaborations is increased, but also Number and types of partners Duration of Project Interdisciplinarity But: quite often not taking more risk, Not being more 'strategic' to the firm' and hence Not resulting in 'technological breakthroughs'
•		



What do we know from Evaluations? – Effects of Programme Design and Governance (2)

- Clear intervention logic (leading to clear programme goals) is likely to increase the effects of a programme
- Characteristics of partners was crucial for success
 - Prior experience of collaboration (+)
 - Number of partners (inverted-U for most of the effects)
 - Geographical proximity (+)
 - Vertical (+) instead of horizontal (-/~) collaboration
 - Trust among partners
 - Stability in personell
- "Good" Programme management (Application procedures, examte/monitoring, ...not too much bureaucracy!) (+)

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What do we know from Evaluations? – the example of the Austrian competence center programme (3)

Input additionality:

- Competence Centres did not substitute other channels of industry-science collaborations! (direct contracts, establishment of bilateral labs [CDG] ...)
- But didn't raise the R&D expenditures of participants...

Output additionality:

- Comparatively lower scientific output (not comprehensively documented?)
- Low number of patents and direct commerzialisation by the centres (lack of interest from both sides)



What do we know from Evaluations? (4)

Behavioural additionality:

- Number of cooperationen increased significantly
- Partners mainly from large enterprises (already experienced in collaboration), relatively small number of ,new entrants'
- More long-term research, but not much ,behavoural additionality with respect to other warranted project characteristics (e.g. more risky research aimed at creating breakthrough technologies)
- Discernable effects on research agendas at the technologically oriented Universities, but not for the rest
- Increased internal collaboration between faculties and disciplines



What do we know from Evaluations? – Knowledge and Technology Transfer Activities (5)

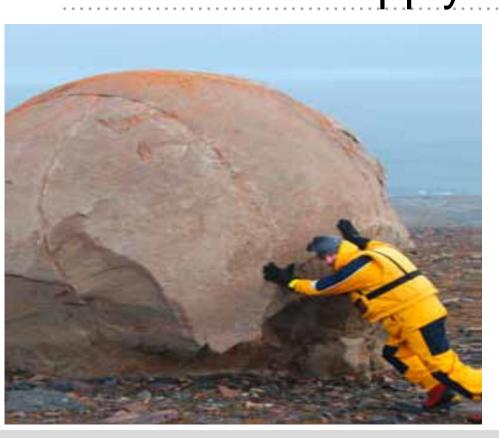
- Universities / PROs that have an explicit policy are more successful in various dimensions of KTT
- Monetary incentives are (much) more effective than non-monetary ones (e.g. inventors share in revenues or salary increase)
- Drafting your patents youself is good for you TTOs doing this internally have higher rates to patent and higher incomes from licenses



Some implications for Policy and IA

- We are far from a comprehensive (let alone ,systemic') IA
 and maybe we'll never get there ...yet we have a body of findings on which policy makers must act
- Policies and Programme design have to face potential trade-offs between instruments, which should be part of ex-ante deliberations and establishment of sound internvention logic
- ...and have to be experimental and flexible enough to learn, change and adapt (...and not wait till ex-post IA)
- Ceterum censeo: we need a much better data basis!

Thank you for your attention... and of course all caveats you heard of apply!



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